

# Operational Excellence Philosophy

- Operate our assets in an efficient, cost-effective manner that reduces risk for the long-term benefit of our customers
- Maintain a high level of system availability and reliability in order to provide exceptional customer service
- Be prepared to quickly respond to catastrophic events that impact system operations
- Facilitate system operations in a manner that protects the organization's assets from terrorists and criminal attacks
- Maintain compliance with regulatory requirements



### 2023 Operations Goals

- Safety
  - Zero OSHA recordable employee injuries
  - Zero preventable vehicle accidents
- Environmental
  - Minimize the amount of liquids spilled
  - Zero protected species takes
  - Reduce methane emissions
- Regulatory
  - Zero non-compliance notices and violations
- Operational excellence
  - No unplanned interruptions to primary firm customers
  - High compressor unit reliability
  - No loss of critical system functionality due to physical/cyber vulnerabilities



## Security Initiatives

#### Enhance physical and cyber security protections

#### **Physical Security**

- Deploying intrusion systems throughout the pipeline system at all types of assets
- Continue building and maintaining relationships with local, state and federal security agencies

#### Cybersecurity

- Continue increasing employee awareness
- Internal and external audits
- Continue enhancing controls to minimize risks
- U.S. Department of Homeland Security/Transportation Security
  Administration Pipeline security directives



# Significant Projects

- Pipeline replacements or upgrades due to population growth
- Risk mitigation for extreme events
  - Wildfires
  - Earthquakes
  - Water events



## Delta Lateral Project

- Project scope
  - 36-mile, 24-inch-diameter lateral and meter station
  - Automated mainline valve
- Construction is nearing completion



# Remaining 2023 Maintenance Projects

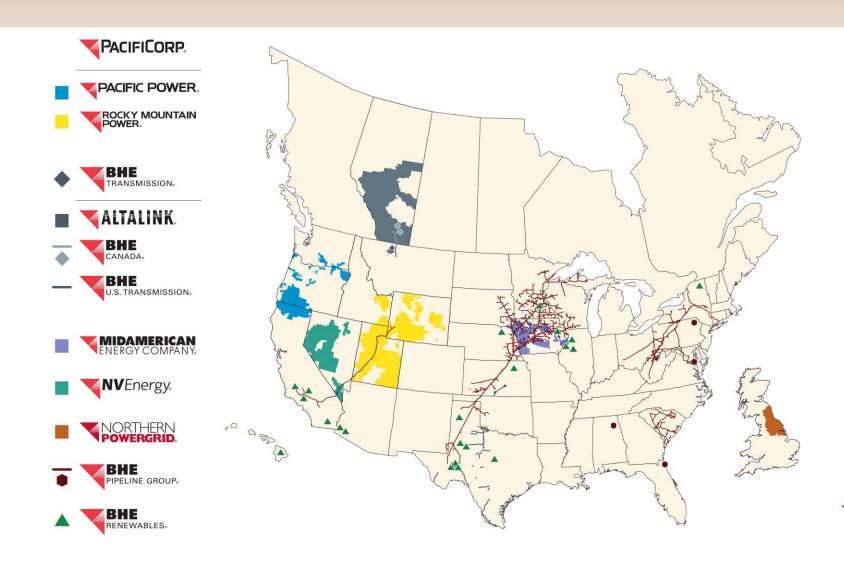
Visit <a href="https://services.kernrivergas.com">https://services.kernrivergas.com</a> to see remaining 2023 maintenance activities







### Berkshire Hathaway Energy Exceptional Businesses and Assets





### Berkshire Hathaway Energy Exceptional Businesses and Assets



- 12 million customers and end-users
- BHE is the top-rated service provider within the industry
- Kern River was ranked #1 in the regional pipeline group for the 13<sup>th</sup> straight year and #1 or #2 out of all interstate pipelines for the 15<sup>th</sup> straight year



- Kern River achieved over one year without a preventable vehicle accident
- Kern River employees have worked more than five years without a recordable injury and over twelve years without a lost-time injury



- BHE has 45% renewable/noncarbon generation
- Kern River's 2022 methane emissions was 0.0061% - much lower than the industry average of 0.26%



- BHE utility rates are below national averages
- Kern River rates are a cost-competitive option to Southern California and southern Nevada



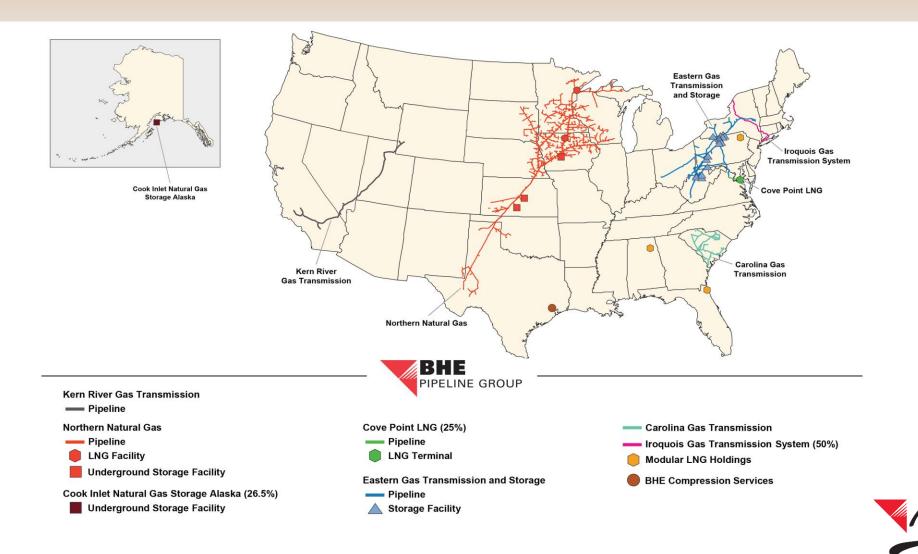
- BHE has \$133.8b in total assets
- Exceptional cyber and physical protection
- Kern River has had no unplanned interruptions to primary firm customers since May 2012



- BHE 2022 earnings on common shares > \$4.2b
- BHE operating cash flows > \$9.3b
- · Kern River reduced rates twice since 2014

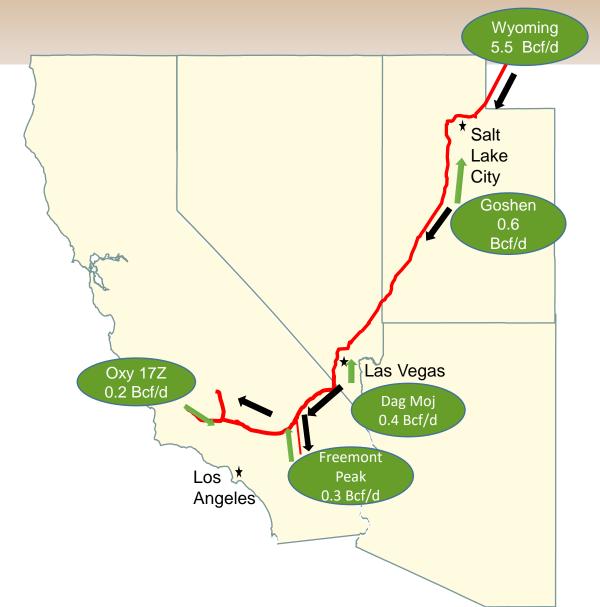


### Berkshire Hathaway Energy Exceptional Businesses and Assets



A BERKSHIRE HATHAWAY ENERGY COMPANY

## Supply Flow Options



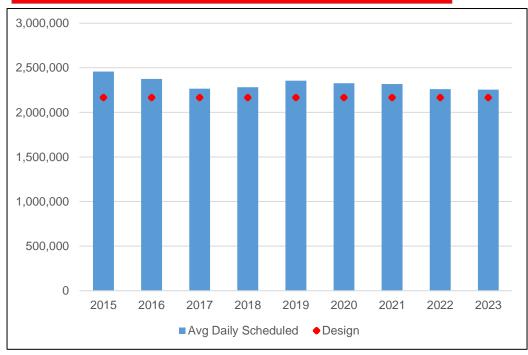
- Our customers have access to abundant and cost-competitive supplies connecting to premium markets in Utah, Nevada and California
  - Wyoming access to Rockies, Canadian supplies
  - Goshen access to Green River, Uinta and Piceance supplies
  - Dag Moj access to San Juan and Permian supplies
  - Freemont Peak access to PG&E system supply
  - Oxy 17Z access to California Resources' Elk Hills supply



# System Utilization

- Received approximately 25% of the natural gas sourced from Rockies production in 2022
- Delivered approximately 24%<sup>(1)</sup> of California's demand for natural gas in 2022, an average of 1,496,784 Dth/day
- Delivered approximately 80%<sup>(2)</sup> of southern Nevada's natural gas in 2022, an average of 573,262 Dth/day
- Deliveries to Utah have increased by 56% since 2017 (169,142 Dth/day in 2022)
- Scheduled throughput averaged 104% of design capacity in 2022, and 104% in 2023 through August 31, 2023

#### Average Scheduled Volume (Dth/day)



2023 - through August 31

- (1) Based on the 2023 California Gas Report.
- (2) Based on Kern River's average scheduled volumes to Nevada and Southwest Gas Transmission Company's system capacity served by El Paso Natural Gas and Transwestern Pipeline



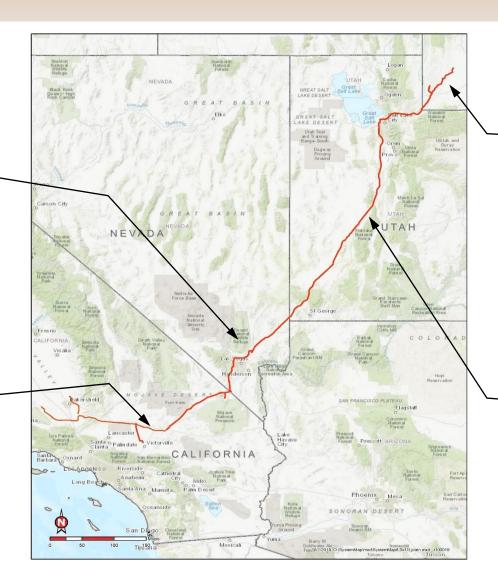
# Business Development Updates

#### **Nevada Projects**

- Constructing a new delivery meter station with a design capacity of ~115,000 Dth/day
- Prospecting the development of a new lateral and delivery meter station with a design capacity of ~17,000 Dth/day

#### **California Projects**

- Constructing a new delivery meter station with a ~6,000 Dth/day
- Prospecting the development of a new delivery meter station with a capacity of ~14,000 Dth/day



#### **Wyoming Projects**

 Prospecting the development of a new receipt meter station with a design capacity of ~480,000 Dth/day

#### **Utah Projects**

- Constructing a new RNG receipt meter station with a design capacity of ~3,000 Dth/day
- Constructing new lateral and delivery meter station with a design capacity of ~140,000 Dth/day

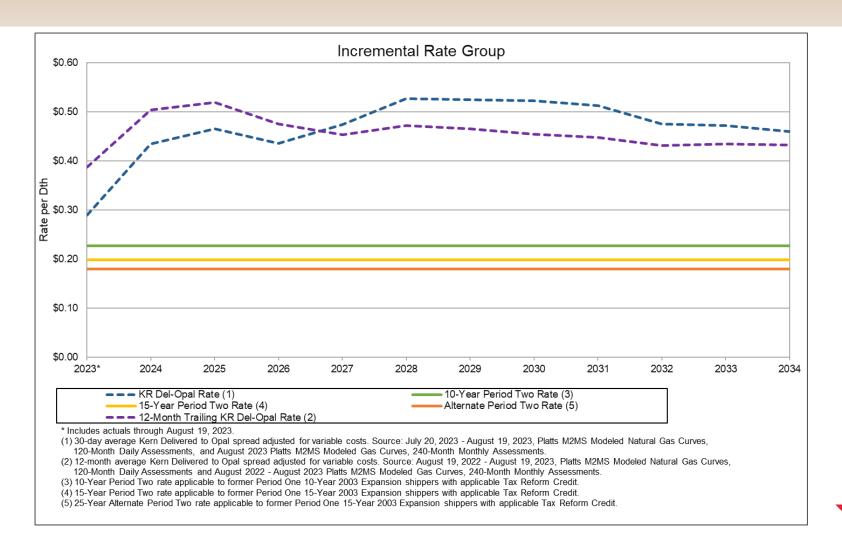


## Market Dynamics

- California intrastate pipeline maintenance
- El Paso Line 2000 force majeure resolved
- California storage regulations
- Renewables and other alternative energy sources
- Hydroelectric generation
- Coal, nuclear and natural gas power plant retirements
- Deliveries to Mexico
- LNG projects and exports
- Changing production/shifting pipeline paths
- FERC's project approval process
- Pipeline capacity de-contracting



# Period Two Rates vs. Future Net Spread





# Current Firm Capacity

- No current firm capacity available
  - Contact Esteban Lara for any capacity inquiries
    - Office: 801-937-6128
    - Email: <u>Esteban.Lara@KernRiverGas.com</u>



### Transportation Sales and Risk Management

- Esteban Lara, Director
  - Office: 801-937-6128
  - Email: <u>Esteban.Lara@KernRiverGas.com</u>
- Kevin Armstrong, Sales Desk
  - Office: 801-937-6167
  - Email: <u>Kevin.Armstrong@KernRiverGas.com</u>
- Brian Ludwig, Sales Desk
  - Office: 801-937-6270
  - Email: <u>Brian.Ludwig@KernRiverGas.com</u>
- Richard Seiger, Senior Business Development Representative
  - Office: 801-937-6137
  - Email: <u>Richard.Seiger@KernRiverGas.com</u>







#### Customer Satisfaction

#### Mastio & Company 27th Edition Natural Gas Pipeline Study

- Kern River ranked No. 1 out of all interstate pipelines
- Kern River has ranked No. 1 in the regional pipeline group for the past 13 years
- Scores increased in 22 of 29 attributes
- Thank you for participating



#### Customer Satisfaction

#### Kern River's top five attributes (by importance)

		Customer	Kern River Score	
Rank	Question	Importance		
1	Firm gas transportation is highly reliable	9.75	9.95	
2	Scheduled gas volumes are accurate	9.52	9.88	
3	Accuracy of invoices	9.50	9.97	
4	Communicates in an honest and forthright manner	9.48	9.89	
5	Representatives are accessible when needed	9.42	9.87	



#### Customer Satisfaction

#### Kern River's top five attributes (by score)

		Customer	Kern River	
Rank	Question	Importance	Score	
1	Accuracy of invoices	9.50	9.97	
2	Firm gas transportation is highly reliable	9.75	9.95	
3	Financial Stability of the pipeline	8.86	9.91	
4	Communicates in an honest and forthright manner	9.48	9.89	
5	Scheduled gas volumes are accurate	9.52	9.88	



#### **Customer Commitment**

To be the <u>best</u> energy company in serving customers and the communities to which we deliver natural gas

#### This means...

- You will get what we promise accurately and on time
- Relationships will be mutually beneficial based on our core principles
- Share the purpose behind our actions
- Negotiate and perform in good faith
- Seek balanced outcomes
- Do necessary due diligence but maintain an attitude of partnership
- Invest in our assets to provide highly reliable service and to meet your future growth needs





## 2023 Accomplishments

- No scheduled quantity PPAs
- No invoice PPAs
- No measurement PPAs



### 2023 Accomplishments

#### Rapids

- System availability 99.996% (goal is 99.975%)
- Continued updates to improve efficiency, security and maintain regulatory compliance
- Improvements to EDI exchange
- Credit waiver option for non-biddable capacity releases



# Pipeline System Management

#### Line Pack Notices<sup>1</sup>

Line Pack Level	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u> <sup>2</sup>
Low	6	3	3	2	6	4
High	12	10	9	17	8	10

- Kern River manages line pack through effective coordination and communication with customers
- Kern River has not issued a scheduling or imbalance penalty since 1996



<sup>&</sup>lt;sup>1</sup> Several notices may have been posted for a single critical line pack event

<sup>&</sup>lt;sup>2</sup> 2023 notices through August 31

## System Operations

- Wholly owned system is looped except through Las Vegas
  - Allows continuous gas flow down one pipeline when the other is out of service for maintenance events
- Gas control
  - Fully functional off-site backup if needed during emergencies
- SCADA
  - All facilities are remotely monitored and controlled from gas control
- Real-time modeling
  - Monitors system efficiency
  - Helps identify problems on the pipeline system before they happen
- Meter stations
  - Connected to both the mainline and loop line
  - Automatic switchover from either line when necessary



#### 2023 Customer Focus

- Proactive communication with customers throughout the year
- Offer in-person training to customers
- Continue customer service training for Marketing & Customer Services staff
  - Mentors assigned to new representatives
- Kern River commercial personnel available by ICE Chat IM, office phone, cellphone, texting and email



### 2023 Updates & Beyond

- Streamline Rapids setup and password change for customers
- Automate contracting/agency processes
- Continue to evaluate and implement customer requested changes to improve user experience



### 2023 Customer Survey

- Mastio & Company 28<sup>th</sup> Edition Survey begins late November 2023
- Pre-survey items
  - Kern River will call survey participants prior to the survey to review the action items developed earlier in the year to assess our performance in 2023
  - Kern River will send an email before the survey begins soliciting your participation
  - Mastio will send 2023 (27<sup>th</sup> Edition Survey) scores to those that participated
- Survey follow-up
  - Kern River will call participants after the survey is completed to review results and to develop action items to address concerns/issues
- Please disclose your identity
- Our goal rank No. 1 and have continuous year-over-year improvement while delivering safe, reliable services to our customers!!!

